# KERNEL HOLDING S.A.

COMPANY PRESENTATION



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# COMPANY OVERVIEW

# Kernel at a glance

EDIBLE OIL	FY2012 EBITDA: US\$ 199 Mio, 56% of total <sup>(1)</sup>
■ Bulk oil segment	<ul> <li>#1 oilseed crusher and exporter in Ukraine</li> <li>3 Mio tons/year sunflower seed crushing capacity</li> </ul>
■ Bottled oil segment	■ #1 bottled sunflower oil producer and marketer in Ukraine with 32% market share
GRAIN	FY2012 EBITDA: US\$ 59 Mio, 17% of total <sup>(1)</sup>
■ Grain segment	<ul> <li>Leading grain originator and marketer with over 10% of Ukraine's total grain exports</li> <li>Emerging player in grain export from Russia</li> </ul>
■ Export terminals segment	<ul> <li>4 Mio tons/year deep-water grain terminal on the Black Sea in Ukraine</li> <li>3 Mio tons/year deep-water grain terminal on the Black Sea in Russia</li> <li>1 Mio tons/year oil and meal terminal in Ukraine</li> </ul>
<ul><li>Silo services segment</li></ul>	#1 grain silo network with 2.5 Mio tons of grain storage capacity in Ukraine
FARMING	FY2012 EBITDA: US\$ 94 Mio, 27% of total(1)
■ Farming segment	<ul> <li>Large scale farming with 405 000 ha of agricultural land in Ukraine</li> <li>Focus on black soil and humidity-rich central and western parts of Ukraine</li> <li>Margin enhancement through utilization across the whole supply chain</li> </ul>

<sup>(1)</sup> Hereinafter, EBITDA is calculated as a sum of the profit from operating activities plus amortisation and depreciation Audited consolidated financial statements for the 12-month period ended 30 June 2012, amounts provided in US\$ Mio prior to certain G&A allocation



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# Value chain management business model













**Farming** 

Sourcing

Processing

Logistics

Distribution

2011/2012

Kernel added value

405 000 ha of farm land in Ukraine

grain & oilseed origination from over 2 000 farmers throughout Ukraine 10 oilseed crushing plants totalling 3.0 Mio tons/year sunflower seed processing capacity (incl. Russia)

3 oil refining and bottling plants (incl. Russia)

40+ grain silos providing 2.5 Mio tons grain storage capacity

Illichevsk and Taman grain export terminals providing 7 Mio tons/year throughput

Nikolaev oil export terminal providing 500 000 tons/year oil throughput

4.7 Mio tons of agricultural FY2012: products sold in season

US\$ 2 157 Mio Revenue

US\$ 322 Mio EBITDA

US\$ 207 Mio Net income

# **Kernel asset location** in Ukraine



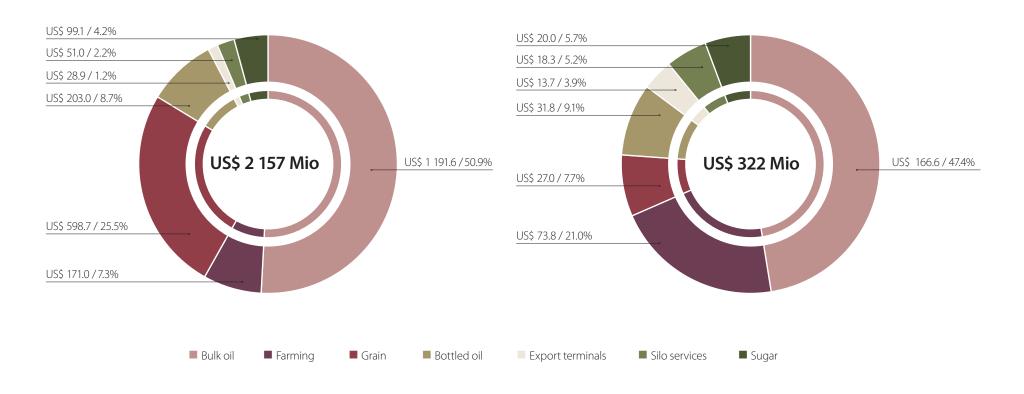


# FY2012 Contribution by operating segment

## Revenue by segment (1)

(US\$ Mio / % of total revenue)





<sup>1.</sup> Audited consolidated financial statements for the 12-month period ended 30 June 2012; amounts provided in US\$ Mio and percentage of total revenue, including intersegment sales. Figures may not add up due to rounding 2. Hereinafter, EBITDA is calculated as a sum of the profit from operating activities plus amortisation and depreciation. Audited consolidated financial statements for the 12-month period ended

<sup>30</sup> June 2012, amounts provided in US\$ Mio prior certain G&A allocation



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# SEGMENTAL REVIEW

# Bulk oil segment

# Kernel – No1 oilseed crusher in Ukraine with 2.6 Mio tons/year sunflower seed crushing capacity

- Kernel 1/4 of Ukraine `s total crushing capacity
- Main competitors: Cargill 10%; Creative 10% (Kernel `s estimate of main competitors' crushing capacity, in percent of Ukraine `s total crushing capacity)

## Strategic location of Kernel's crushing plants in Ukraine

- 7 crushing plants owned and operated by Kernel cover sunflower belt from the Black Sea to the Russian border
- Feedstock origination directly at farm gate

## Bandurka & BSI crushing plants add multiple feedstock processing option

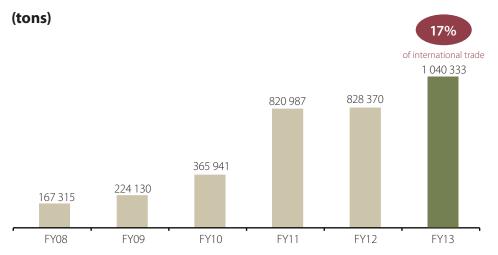
## Good position to access export markets by leveraging the competitive advantages of Ukraine

- Large oilseed supply base
- Unique position on the Black Sea

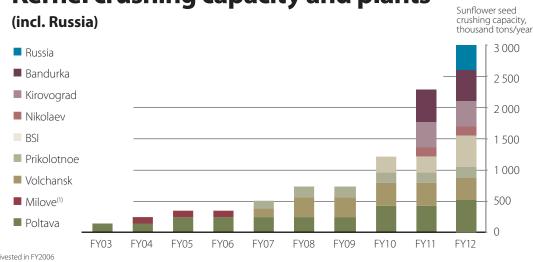
#### **Expansion in Russia**

- 410 000 tons/year sunflower seed crushing capacity in Russia acquired in FY2012
- 600 000 tons/year greenfield sunflower seed crushing plant to be constructed in Russia

#### **Bulk oil sales**



### **Kernel crushing capacity and plants**







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# Bottled oil segment

## Kernel – leading bottled oil producer and marketer in Ukraine

#### **Consolidated bottled oil sector**

- Kernel and Bunge supply over 50% of bottled oil sold in Ukraine
- Kernel and Bunge are the only nationwide marketers of bottled oil

# Seamless seed-to-bottle production process at two production sites with integrated crushing, refining and bottling operations

- 173 000 tons/year refining capacity (excl. Russia)
- 134 000 tons/year bottling capacity (excl. Russia)

#### Three brands strategy + PL

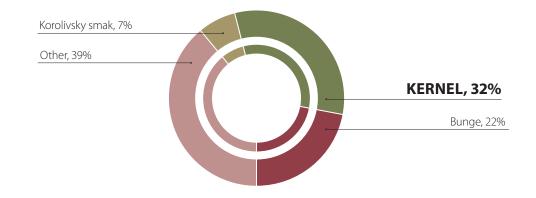
- Schedry Dar
- Stozhar
- Chumak Zolota
- Private label (30% of bottled oil revenue)

#### **Distribution throughout Ukraine**

- Ukraine Kernel `s primary market for bottled oil (71% of sales)
- Approximately 2/5 sold directly to largest nationwide retailers, 3/5 through 40 regional distributors

#### **Bottled oil sales**

(% of total Ukrainian market, FY2012 Kernel 's estimate)



#### **Bottled oil sales**





# Grain segment

# Leading grain supply chain operator in Ukraine with 9% market share of grain & oil-bearing crops export in the 2011/12 season

#### **Extensive and well-established origination base**

- Origination effected directly at farm level through Kernel 's regional office & silo network
- Origination, merchandising and export of wheat, barley, corn, rapeseed and soy
- Widespread farmer supply base throughout Ukraine, with dominant position in Kharkov and Poltava oblasts

#### **Prudent purchasing policy**

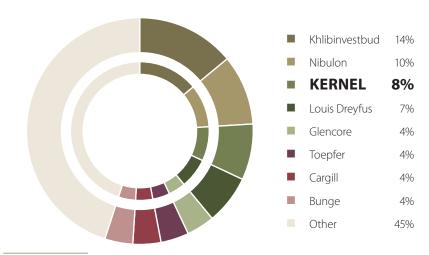
No crop financing

# Logistics throughout Ukraine fully under Kernel's control and management

#### **Primary market: export**

- 70%+ of grain and oilseed exports through TransBulk Terminal
- Delivery effected to port of discharge in customer `s home market

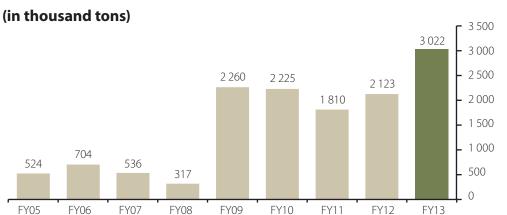
#### Major grain exporters in season 2011/12 (1)



Source: APK-Inform

1. Excluding oil-bearing crops

### **Grain & oilseed sales**





Thousand

# Export terminals segment

#### TransBulkTerminal ("TBT")

2<sup>nd</sup> largest grain terminal in Ukraine, 4 Mio tons/year grain throughput capacity

#### **Key features:**

- 200 000 tons grain storage capacity in 38 vertical bins directly alongside berth
- Handles all types of grain
- Grain & oilseeds delivery to terminal by train and truck
- Loading and export of grain onto Handy-size and Panamax vessels
- Located in Illichevsk, major Black Sea port and key gateway to international grain markets
- Owned and operated by Kernel since 2008, TBT is a provider of grain handling and transshipment services to Kernel and third parties



#### **Taman grain terminal**

3 Mio tons/year deep-water grain terminals in Russia

#### **Key features:**

- 3 Mio tons/year grain throughput capacity with a future increase to 5 Mio tons/year
- Greenfield best-in-class facility commissioned in summer 2011
- The largest truck hub for grains on the Black Sea in Russia
- 55 000 tons deadweight, 12m draft to service Panamax size vessels
- Acquired through a 50/50 joint venture in September 2012

#### OilTransTerminal ("OTT")

0.5 Mio tons/year oil and meal throughput capacity

#### **Key features:**

- 30 000 tons oil storage capacity
- Bulk oil delivery by train and truck
- Loading at berth of up to 25 000 tons oil per vessel
- Located in Nika-Terra port, Nikolayev
- Owned and operated by Kernel since 2010



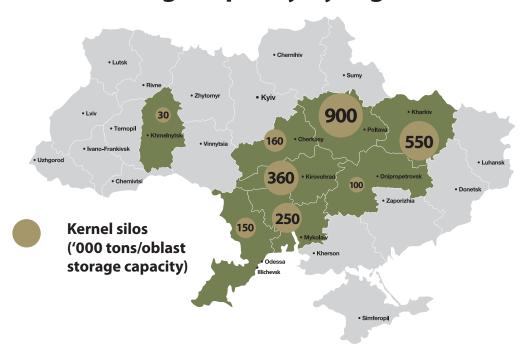
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# Silo services segment

## Largest private grain silo network in Ukraine with 2.5 Mio tons grain storage capacity

- Strategic location of silos in key origination areas and close to Kernel 's crushing plants
- All silos connected to national railway network, allowing grain shipment to port by railcar
- 160 000 tons grain silos commissioned in FY2012 300 000 tons grain silos to be commissioned in FY2013

### **Kernel storage capacity by region**







# Farming segment

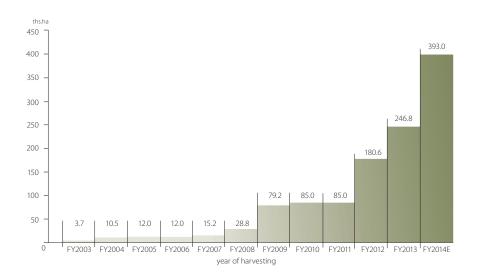
#### Prime location of farms in grain and sunflower belt of Ukraine

- Kernel has been active in farming since 2002
- Farms benefit from close location to Kernel `s grain silos and processing plants
- Largest landbank among listed Ukrainian companies
- FY2013 crop yields below management expectations

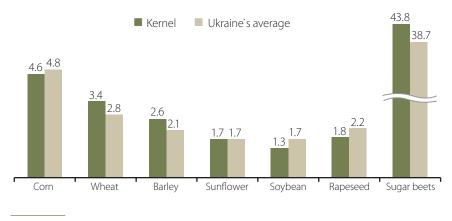
### **Kernel's farming operations**



### Kernel's farming acreage



#### Crop yields, FY 2013



Source: Company data, State Statistics Service of Ukraine



# TAMAN DEEP WATER GRAIN TRANSSHIPMENT FACILITY – TRANSACTION OVERVIEW

# Transaction highlights

#### **Target description**

- One of the largest deep water grain export terminals on Russia's Black Sea coast, strategically located in close proximity to Southern Russia's main grain producing region
- Installed throughput capacity of 3 000 000 tons of grains per annum (with a future increase to 5 000 000 tons)
- Greenfield best-in-class facility commissioned in summer 2011
- The largest truck hub for grains on the Black Sea in Russia
- Berth depth of 13m
- 55 000 tons deadweight, 12 m draft to service Panamax size vessels

#### Structure

- 50/50 joint venture between Kernel Holding S.A. and Renaisco BV, a subsidiary of Glencore International plc
- Joint venture acquired 100% interest in Taman transshipment facility on September 27, 2012

#### Consideration

- The enterprise value paid by the joint venture for a 100% interest in Taman grain transshipment facility amounted to US\$ 265 Mio, including transaction costs
- Financed with a combination of debt and equity

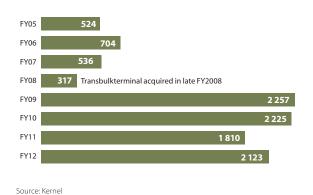


# Acquisition rationale

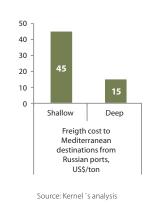
- Deep water grain transshipment is a major logistical bottleneck in Russia:
  - Available capacity is sufficient for only 1/2 of Russian grain export needs
  - Additional demand from Kazakhstan grain transit
  - Ability to expand existing transshipment capacities is close to the limit
  - Limited amount of property available for new greenfield development
- Russia is a large global grain exporter with potential to double its grain export in the long term perspective
- Taman is a highly profitable business on a standalone basis and key element in gaining significant and captive market share in the Russian grain exports
- A deep water transshipment terminal on average has around US\$30/ton of logistics cost advantage over shallow water terminals



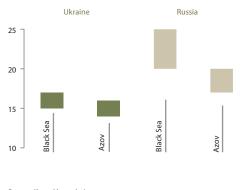
## Case study: Kernel's grain sales before and after Transbulkterminal acquisition, 000 tons



# Deep water (Black Sea) ports vs. shallow water (Azov Sea)



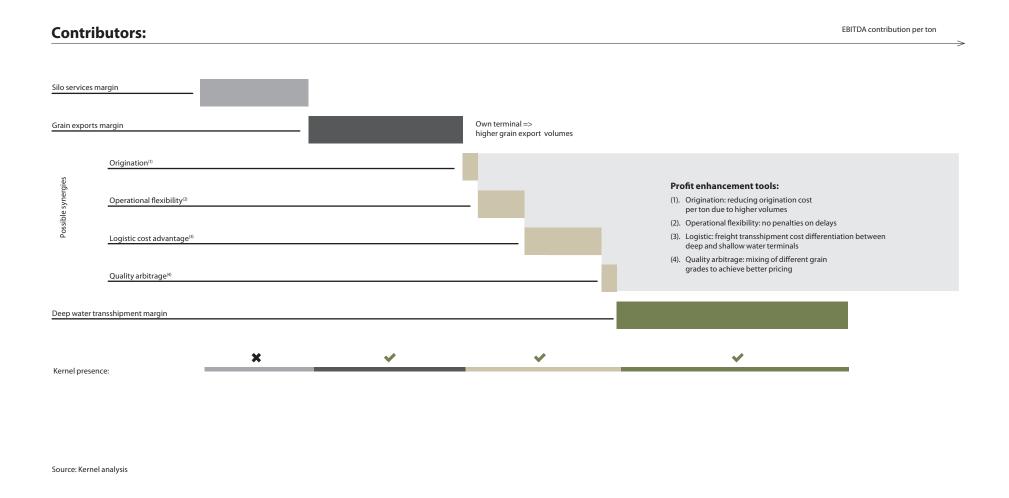
## Transshipment fees at Black Sea basin, US\$/ton of wheat



Source: Kernel `s analysis



# Russian grain export value chain from farm gate to FOB: margin deboning & enhancement tools





# STRATEGY HIGHLIGHTS

# Strategy pillars

#### Geographic focus

#### Strong asset base

#### Operational discipline

We believe that the Black Sea region is one of few areas in the world capable of increasing the supply of soft commodities to the world in the mid-term perspective with Ukraine and Russia playing a dominant role. We use our local insight and expertise to widen our reach and footprint across the region.

We consider our constantly growing and balanced asset base as the vital element to securing the long-term competitive advantage of our business, assuring the captive and smooth flow of a wide spectrum of agricultural commodities across the supply chain, adding to the sustainability of our profitable operations, and improving the quality of our earnings.

It is our core priority to maintain a low-risk profile of the business. We follow the 'balanced book' policy of locking in margins immediately as we buy or sell agricultural products to limit exposure to the price volatility of soft commodities. We maintain comfortably low levels of debt to preserve the strength of our balance sheet and naturally hedge currency risk by matching revenues with financial obligations. We deal with a wide variety of international customers on a daily basis, properly managing the credit risk by using a standard set of tools provided by world class financial institutions to help to ensure the creditworthiness of our counterparties.



# Russia: Taman acquisition unlocks the development of Russian operations

#### Kernel's objectives in Russia:

FY2016	
■ 2 500 000 tons of grain transshipment (1)	
■ 2 500 000 tons of grain export volumes	
■ 1 000 000 tons of sunflower oilseed processing volumes	
■ Estimated EBITDA contribution of about US\$ 120 Mio	
Acquisition of Taman deep water transshipment facility	US\$ 132.5 Mio capex <sup>(1)</sup>
Expansion of Taman capacity by 2 million tons	US\$ 30-40 Mio capex <sup>(1)</sup>
Construction of 600 000 tons greenfield oilseed crushing plant	US\$ 100-120 Mio capex
■ Inland silos acquisition/construction	US\$ 100 Mio capex
TOTAL CAPEX 3-4 YEAR US\$ 350-400 Mio(2)	

(1) Kernel's share (50% of total) (2) Additional working capital requirements of US\$ 150-200 Mio



# Ukraine: combination of organic and acquisitive growth strategy

#### **Organic**

- Increasing capacity utilization at crushing plants
- Increase in transshipment volumes at Transbulkterminal
- Improvement of farming EBITDA through integration of acquired entities
- Greenfield inland silo development to expand origination footprint
- Increase in grain export volumes as a result of increasing internal production, existing infrastructure and expanded origination reach

#### **Acquisitive: FY2013-2016**

- 700 000 tons of crushing capacity
- 120 000 ha farming operations<sup>(1)</sup>

#### **TOTAL CAPEX US\$ 300-350 Mio**

(1) 108,000 ha farming operations acquired in April 2013



# FINANCIAL HIGHLIGHTS 9M FY2013

# Income Statement<sup>(1)</sup>

Amounts in USD millions	9M FY2013	9M FY2012	% change
Revenue	2 072.1	1 584.8	30.7%
Gross profit	338.4	332.6	1.7%
EBITDA <sup>(2)</sup>	201.5	211.2	(4.6%)
Net profit attributable to equity holders of Kernel Holding S.A.	66.3	139.1	(52.3%)
Gross margin	16.3%	21.0%	(4.7pp)
EBITDA margin	9.7%	13.3%	(3.6pp)
Net margin	3.2%	8.8%	(5.6pp)
EPS (3)	0.83	1.75	(52.3%)



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<sup>1.</sup> Condensed Consolidated Financial Statements for 3 months ended 31 March 2013, Condensed Consolidated Interim Financial Statements for 6 months ended 31 December 2012 2. Hereinafter, EBITDA is calculated as a sum of the profit from operating activities plus amortization and depreciation.

<sup>3.</sup> EPS is measured in US Dollars per share, based on 79.7 million shares for 9M FY2013 and 79.7 million shares for 9M FY2012. Differences are possible due to rounding

# Segmental results<sup>(1)</sup>

	Revenue <sup>(2)</sup> , USD million			EBITDA, USD million			EBITDA margin, %	
	9M FY2013	9M FY2012	% change	9M FY2013	9M FY2012	% change	9M FY2013	9M FY2012
Bulk oil	1 121.2	809.1	38.6%	138.4	123.0	12.5%	12.3%	15.2%
Farming	162.9	117.6	38.4%	9.9	25.4	(61.2%)	6.1%	21.6%
Grain	733.5	533.0	37.6%	18.1	20.2	(10.0%)	2.5%	3.8%
Bottled oil	137.8	168.0	(18.0%)	21.3	29.1	(27.0%)	15.4%	17.3%
Export terminal	38.9	23.5	65.6%	23.3	12.2	91.2%	59.9%	51.9%
Silo services	42.3	37.9	11.6%	17.7	15.2	16.3%	41.8%	40.1%
Sugar	22.6	29.3	(22.7%)	0.8	4.8	(83.9%)	3.4%	16.4%
Other & reconciliation	(187.2)	(133.6)	40.1%	(27.9)	(18.8)	48.4%		
Total	2 072.1	1 584.8	30.7%	201.5	211.2	(4.6%)	9.7%	13.3%



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<sup>1.</sup> Condensed Consolidated Financial Statements for 3 months ended 31 March 2013, Condensed Consolidated Interim Financial Statements for 6 months ended 31 December 2012 2. Segment revenue includes intersegment sales reflected in item "Other & reconciliation"

Differences are possible due to rounding

# Balance Sheet<sup>(1)</sup>

Amounts in USD million	31 March 2013	31 March 2012
Invested capital		
Cash & cash equivalents	106.5	91.9
Net trade accounts receivable	109.9	186.9
Inventory	802.0	588.6
of which: readily marketable inventories	649.1	503.0
Other currents assets	412.8	407.9
Net property, plant & equipment	716.2	680.8
Other non-current assets	410.3	300.1
Total assets	2 557.8	2 256.1
Financed by		
Short-term liabilities	922.7	737.8
of which: interest-bearing debt	717.7	516.4
Long-term liabilities	357.7	325.2
of which: long-term interest bearing debt	326.8	290.4
Total equity	1 277.4	1 193.1



<sup>1.</sup> Condensed Consolidated Financial Statements for 3 months ended 31 March 2013, Condensed Consolidated Interim Financial Statements for 6 months ended 31 December 2012 Differences are possible due to rounding

# Cash Flow<sup>(1)</sup>

Amounts in USD million	9M FY2013	9M FY2012
Operating profit before working capital changes	200.2	214.8
Changes in working capital	(244.9)	(321.6)
Cash obtained from/ (used in) operations	(44.8)	(106.8)
Finance costs paid	(55.8)	(41.5)
Income tax paid	(32.6)	(2.5)
Net cash obtained from/ (used in) operating activities	(133.1)	(150.8)
Net PPE disposals/(purchases)	(68.9)	(53.0)
Sales/(Purchase) of intangible and other non-current assets	(10.5)	(32.4)
Acquisition of subsidiaries and purchase of investment in joint ventures	(112.9)	(127.7)
Net cash obtained from / (used in) investing activities	(192.2)	(213.1)
Net cash obtained from / (used in) investing & operating activities	(325.4)	(364.0)

Differences are possible due to rounding



# Liquidity position & credit metrics<sup>(1)</sup>

Amounts in USD million, except ratios	31 March 2013	31 March 2012
Cash	106.5	91.9
Inventory	802.0	588.6
of which: readily marketable inventories	649.1	503.0
RMI / Inventories	81%	85%
Gross interest-bearing debt	1 044.5	806.9
Net interest-bearing debt	938.0	715.0
Adjusted net financial debt <sup>(2)</sup>	288.9	212.0
Shareholders' equity <sup>(3)</sup>	1 261.8	1 122.6
Net debt / EBITDA <sup>(4)</sup>	3.0	2.5
Adjusted net debt / EBITDA <sup>(5)</sup>	0.9	0.7
EBITDA / Interest <sup>(6)</sup>	3.7	5.5



<sup>1.</sup> Condensed Consolidated Financial Statements for 3 months ended 31 March 2013, Condensed Consolidated Interim Financial Statements for 6 months ended 31 December 2012

<sup>2.</sup> Adjusted net financial debt is the sum of short-term interest-bearing debt, current maturities of long-term interest-bearing debt and long-term interest-bearing debt, less cash and cash equivalents, marketable securities and readily marketable inventories.

<sup>3.</sup> Total equity attributable to Kernel Holding S.A. shareholders

<sup>4.</sup> Net debt / EBITDA is calculated based on 12 months trailing EBITDA

<sup>5.</sup> Adjusted net debt / EBITDA is calculated based on 12 months trailing EBITDA

<sup>6.</sup> EBITDA interest is calculated based on 12 months trailing EBITDA and net finance costs.

# FINANCIAL HIGHLIGHTS FY2006 – FY2012

# Income statement FY2006 – FY2012 (1)

Amounts in USD million, except for EPS and margins	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
Revenue	215.2	350.4	663.1	1 047.1	1 020.5	1 899.1	2 157.4
EBITDA (2)	17.0	46.4	123.2	190.1	190.0	309.6	322.0
Result from operating activities (EBIT)	12.0	38.6	111.6	166.6	167.5	277.3	256.5
Net profit (3)	1.3	19.5	83.2	135.5	152.0	226.3	206.7
EPS (4)	n/a	n/a	2.08	1.97	2.20	3.03	2.61
Gross margin	19.4%	23.7%	23.9%	30.3%	30.5%	24.2%	21.4%
EBITDA margin	7.9%	13.2%	18.6%	18.2%	18.6%	16.3%	14.9%
Operating (EBIT) margin	5.6%	11.0%	16.8%	15.9%	16.4%	14.6%	11.9%
Net margin	0.6%	5.6%	12.6%	12.9%	14.9%	11.9%	9.6%



Consolidated audited accounts for 12-month periods ending 30 June 2006 to 2012

<sup>2.</sup> EBITDA is a non-audited result calculated by adding amortization and depreciation to operating profit

<sup>3.</sup> Net profit attributable to equity holders of Kernel Holding S.A.

<sup>4.</sup> EPS is measured in US\$ per share

# Balance sheet FY2006 – FY2012 (1)

Amounts in USD million	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
Invested Capital						_	
Cash & cash equivalent	6.4	25.3	88.5	129.3	59.5	115.9	82.5
Net trade accounts receivable	9.1	9.8	48.7	32.4	65.5	111.6	146.4
Inventory	32.3	40.2	144.7	99.1	147.8	183.7	410.2
Of which: Readily Marketable Inventories <sup>(2)</sup>	29.3	38.1	138.6	94.9	142.9	172.7	385.1
Other currents assets	20.2	40.7	95.4	117.6	325.9	398.6	482.0
Net property, plant & equipment	72.5	127.9	231.6	221.8	379.0	502.8	728.4
Other non-current assets	15.4	31.2	146.7	99.6	147.0	260.1	269.6
Total assets	155.8	275.1	755.6	699.7	1 124.8	1 572.6	2 119.0
Financed by							
Short-term liabilities	34.5	59.2	185.1	195.1	352.2	395.0	448.8
Of which: interest-bearing debt	28.9	44.4	157.7	161.7	209.9	265.9	266.0
Long-term liabilities	73.8	130.6	130.1	147.2	167.7	180.3	459.5
Of which: long-term interest bearing debt	64.4	119.9	98.1	132.9	135.3	156.1	426.9
Total Equity	47.6	77.8	440.4	357.5	604.9	997.3	1 210.7



<sup>1.</sup> Consolidated audited accounts for 12-month periods ending 30 June 2006 to 2012; figures may not add up due to rounding

Readily Marketable Inventories are agricultural inventories readily convertible into cash because of their commodity characteristics, widely available markets and international pricing mechanisms

# Cash flow FY2006 – FY2012 (1)

Amounts in USD million	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
Operating profit before working capital changes	16.6	45.4	116.1	188.2	205.7	275.2	291.4
Changes in working capital	(35.8)	(14.7)	(210.3)	(25.0)	(97.4)	(180.1)	(242.1)
Cash obtained from/(used in) operations	(19.3)	30.7	(94.1)	163.2	108.4	95.1	49.3
Finance costs paid	(9.4)	(18.4)	(28.1)	(32.2)	(22.8)	(36.0)	(66.8)
Income tax paid	(0.4)	(0.7)	(3.4)	(1.7)	(0.8)	(3.0)	(6.5)
Net cash obtained from/(used in) operations	(29.0)	11.6	(125.6)	129.3	84.8	56.2	(24.0)
Net PPE (purchases)/disposals	(6.0)	2.2	(24.4)	(88.6)	(56.2)	(48.1)	(93.1)
Net (purchases)/disposals of intangible and other non-current assets	0.6	(59.4)	(145.7)	(6.7)	(69.4)	(78.0)	(136.1)
Net cash used in investing activities	(5.4)	(57.2)	(170.1)	(95.3)	(125.6)	(126.1)	(229.2)



<sup>1.</sup> Consolidated audited accounts for 12-month periods ending 30 June 2006 to 2012; figures may not add up due to rounding

# Credit metrics FY2006 – FY2012 (1)

Amounts in USD million, except ratios	FY2006	FY2007	FY2008	FY2009	FY2010	FY2011	FY2012
Gross interest-bearing debt	93.3	164.3	255.8	294.6	345.1	422.0	692.8
Cash	6.4	25.3	88.5	129.3	59.5	115.9	82.5
Net interest-bearing debt	87.0	139.1	167.2	165.3	285.6	306.1	610.3
Readily marketable inventories	29.3	38.1	138.6	94.9	142.9	172.7	385.1
Adjusted net financial debt(2)	57.7	101.0	28.6	70.4	142.7	133.4	225.2
Shareholders` equity	41.7	64.6	396.8	355.8	601.9	971.6	1 179.7
Net debt/EBITDA	5.1	3.0	1.4	0.9	1.5	1.0	1.9
Adjusted net debt/EBITDA	3.4	2.2	0.2	0.4	0.8	0.4	0.7
Interest cover (EBITDA/Interest)	1.8	2.5	4.4	5.9	8.3	7.3	5.0



Consolidated audited accounts for 12-month periods ending 30 June 2006 to 2012; figures may not add up due to rounding

<sup>2.</sup> Adjusted net financial debt is the sum of short-term interest-bearing debt, current maturities of long-term interest-bearing and long-term interest-bearing debt, less cash and cash equivalents, marketable securities and readily marketable inventories

# Segmental Results<sup>(1)</sup>

	Reven	Revenue <sup>(2)</sup> , USD million			BITDA <sup>(3)</sup> , USD million EBITDA <sup>(3)</sup> margin, % Tonna			Tonnage <sup>(4)</sup>			
	FY11	FY12	% change	FY11	FY12	% change	FY11	FY12	FY11	FY12	% change
Bulk oil	1 157.9	1 191.6	2.9%	175.9	166.6	(5.2%)	15.2%	14.0%	820 987	828 370	0.9%
Farming	54.7	171.0	212.8%	31.5	73.8	134.2%	57.6%	43.1%	218 354	597 943 <sup>(5)</sup>	173.8%
Grain	571.1	598.7	4.8%	66.4	27.0	(59.3%)	11.6%	4.5%	1 809 973	2 123 229	17.3%
Bottled oil	152.1	203.0	33.5%	26.5	31.8	20.2%	17.4%	15.7%	117 976	131 694	11.6%
Export terminal	33.0	28.9	(12.5%)	17.9	13.7	(23.5%)	54.1%	47.3%	2 121 371	1 809 346	(14.7%)
Silo services	26.6	51.0	91.7%	9.3	18.3	97.4%	34.9%	35.9%	1 253 740	2 058 909	64.2%
Sugar	n/a	99.1	n/m	n/a	20.0	n/m	n/a	20.2%	n/a	119 614	n/m
Other & reconciliation	(96.3)	(185.8)	93.0%	(17.8)	(29.3)	64.9%	18.4%	15.8%			
Total	1 899.1	2 157.4	13.6%	309.6	322.0	4.0%	16.3%	14.9%			



<sup>1.</sup> Audited consolidated financial statements for the 12-month period ended 30 June 2011 and 2012; figures may not add up due to rounding

<sup>2.</sup> Segment revenue includes intersegment sales reflected in item "Other & reconciliation"

BITDA is calculated as a sum of the profit from operating activity and amortisation and depreciation

Segment EBITDA calculated prior to certain non-allocated G&A expenses reflected in the item "Other & reconciliation"

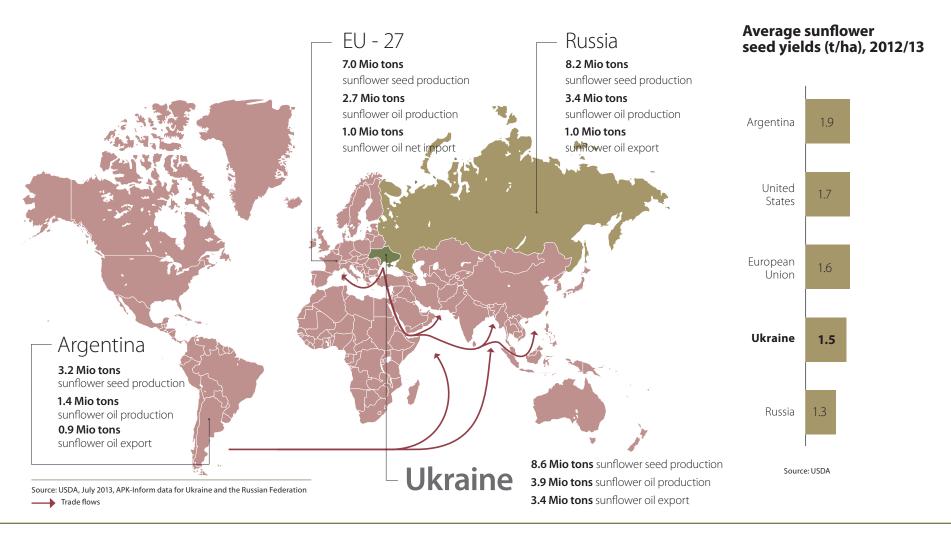
<sup>4.</sup> Tonnage in thousand tons, except for bottled oil expressed in thousand liters

<sup>5.</sup> Excluding sugar beets

# APPENDICES

# Ukraine: market leader in production and export of sunflower oil

Major producing regions, season 2012/13





# Ukraine: global leader in sunflower oil trade and major exporter of grain

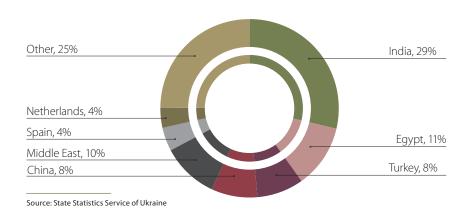
#### Ukraine accounts for half of global sunflower oil export

- Ukraine is the world's largest exporter of sunflower oil, accounting for half of global sunflower oil exports
- Ukraine is well positioned to increase supply thanks to large agricultural resources and logistical advantages to supply EU, North Africa and Middle East markets
- Sunflower seed yield in Ukraine expected to increase to 2.0-2.5 tons/ha, driven by industrialization of Ukrainian farming sector and global demand for vegetable oils
- Global long-term demand for edible oil is well supported by population growth and changing dietary patterns
- CIS, and Ukraine in particular, will remain key consumer markets with sunflower oil a basic ingredient in the region's diet

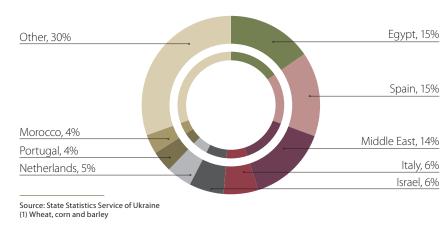
#### Major grain producer and exporter

- 57 Mio tons grain production in 2011, 46 Mio tons in 2012
- 23 Mio tons grain export in 2011/12, 22 Mio tons in 2012/13
- Grain production is strategically important to Ukraine, with approximately 1/5 of Ukraine's hard currency earnings provided by grain and food exports
- Emerging third largest corn exporter after the USA and Argentina in 2011/2012
- Ukraine benefits from a strategic location on the Black Sea to supply EU, North Africa and Middle Fast markets
- Ukraine is one of the few countries in the world with substantial growth potential to be unlocked by adding farm land into production and by increasing production yields per ha

## Ukrainian sunflower oil exports by destination, season 2012/13



## Ukrainian grain<sup>(1)</sup> exports by destination, season 2012/13



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October 2013

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